Danaher Corporation Reports Record Fourth Quarter and 2000 Results

PRNewswire WASHINGTON

Danaher Corporation announced today results for the fourth quarter and year ended December 31, 2000. Net earnings for the fourth quarter of 2000 were \$87.8 million, up 18% from \$74.3 million for the 1999 fourth quarter. Diluted earnings per share were \$.60 for the 2000 fourth quarter, an increase of 18% from \$.51 in 1999. Sales for the 2000 fourth quarter were \$1,032.4 million, compared to \$848.2 million for the fourth quarter of 1999, an increase of 22%.

For the full year, net earnings (excluding the one-time charge associated with the pooling-of-interests with Hach Company in 1999) increased 19% on an 18% sales gain. Net earnings for 2000 were \$324.2 million, compared to \$271.4 million before the one-time charge for the year ended December 31, 1999. Diluted earnings per share were \$2.23 for 2000, a 20% increase compared to \$1.86 in 1999, before the one-time charge. Sales in 2000 were \$3.778 billion, compared to \$3.197 billion in 1999.

George M. Sherman, President and Chief Executive Officer, stated, "We are extremely pleased to report record performance for both the fourth quarter and all of 2000. Process/Environmental Control segment sales were strong during the fourth quarter, allowing us to realize 4% core volume growth despite the expected sales decline in several Tools and Components segment businesses. The new strategic platforms that we have created over the past few years in our Process/Environmental Control segment provided excellent growth for the full year, allowing us to achieve 6% overall core volume growth for the full year. Operating profit for 2000 was 21% higher than in 1999, reflecting continued cost improvements in both business segments. Operating cash flow increased \$93.1 million to a record \$512.2 million in 2000. While we are cautious with respect to the U.S. economic slow-down, we are well-positioned with strength in our key growth businesses and a cost structure consistent with a slow to no growth scenario for the U.S. economy. We remain confident that Danaher will continue to deliver superior performance in 2001."

Danaher Corporation is a leading manufacturer of Process/Environmental Controls and Tools and Components. (http://www.danaher.com/)

Statements in this release that are not strictly historical may be "forward-looking" statements, which involve risks and uncertainties. These include economic and currency conditions, market demand, pricing, and competitive and technological factors, among others, as set forth in the company's SEC filings.

DANAHER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS (in thousands, except per share amounts)

12/31/00 12/31/99 12/31/00 12/31/99

Net sales	\$1,032,369	\$848,194	\$3,777,777	\$3,197,238	
Cost of sales	636,774	520,260	2,315,731	1,960,822	
Selling,	,	,	,, -	,,-	
general and					
administrative					
expenses	244,584	205,681	909,897	778,409	
Total operating				-,	
expenses	881,358	725,941	3,225,628	2,739,231	
Operating profit		122,253	552,149	458,007	
One-time costs		,	, -	,	
merger before					
tax (1)			11,778		
Interest expens	e 9,456	1,434	29,225	16,667	
Earnings before		, -	-, -	-,	
income taxes	141,555	120,819	522,924	429,562	
Income taxes	53,791	46,516	198,711	167,938	
Net earnings	\$87,764	\$74,303	\$324,213	\$261,624	
Basic earnings		, , , , , , , , , , , , , , , , , , , ,	, , ,		
per share	\$.62	\$.52 \$	2.28 \$1	.84	
Average shares		1 - 1	-		
outstanding	142,516	142,946	142,469	141,832	
Diluted earning		,	,	,	
per share	\$.60	\$.51 \$	2.23 \$1	.79	
Average shares	and				
equivalents					
outstanding	146,095	146,799	145,499	146,089	
	-,	-,	-,	-,	
(1) After-tax					
effect of one-					
time costs			\$9,800		
Per diluted shar	re		\$.07		
DANAHER CORPORATION AND SUBSIDIARIES					
CONSOLIDATED	BALANCE SHE	ETS			
(in thousands)					
		As of Dec	As of December 31,		
ASSETS					
		2000	1999		

Current assets:			
Cash and equivalents	\$176	,924	\$260,281
Trade accounts receivable, less allowance for doubtful			
accounts of \$37,000 and \$28,000)	704,214	1 544,738
Inventories	460,610	324,	673
Prepaid expenses and other	13	32,558	72,425
Total current assets	1,474,3	06 1,	202,117
Property, plant and equipment, net 575,531 500,189			500,189
Other assets	117,942	52	,476
Excess of cost over net assets			
of acquired companies, less			
accumulated amortization of			
\$245,000 and \$196,000	1,86	53,900	1,292,289
\$4,03	1,679 9	\$3,047,0	71

LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities:		
Notes payable and current		
portion of debt	\$81,633	\$33,597
Trade accounts payable	262,095	213,209
Accrued expenses	674,812	461,980

Total current liabilities Other liabilities Long-term debt Stockholders' equity: Common stock, one cent par val 300,000 shares authorized; 155,650 and 154,035 issued;		708,78 288,494 341,03		
142,013 and 142,440 outstandin Additional paid-in capital		L,556 6 420,0	1,540)36	
Accumulated other comprehensive income Retained earnings	(59,130) (34,105) 1,635,481 1,321,283 1,942,333 1,708,754 ;4,031,679 \$3,047,071			
Total stockholders' equity \$4,0				
DANAHER CORPORATION AND SU CONSOLIDATED STATEMENTS OF (in thousands)				
	r Ended Dece 000 199			
Cash flows from operating activiti Net earnings	es: \$324,213	\$261.62	۵	
Depreciation and amortization			- 26,419	
Change in accounts receivable	(15	926) (6	20,419	
-				
Change in inventories Change in accounts payable	(38,451) 11,1 1) 45,		
Change in other assets	(0	1) 45,	032	
and liabilities	92,769	34,390		
	512,24		107	
Total operating cash flows Cash flows from investing activitie		-5 419	,107	
Payments for additions to propert				
plant and equipment, net)3) (88,	909)	
Disposition of businesses	(00,50		5057	
Net cash paid for acquisitions	(706.7	94) (64	834)	
Net cash used in investing activi		6,297) (1		
Cash flows from financing activitie		,237, (1		
Proceeds from sale of treasury sto		69	,845	
Proceeds from issuance of commo		26,580	18,141	
Dividends paid	(10,015)	(9,912)		
Borrowings (repayments) of debt			129,851)	
Purchase of common stock	(82,3			
Net cash provided by (used in)		-		
financing activities	200,481	(51,777	7)	
Effect of exchange rate changes of	on cash	(786)	(1,104)	
Net change in cash and equivaler Beginning balance of cash	nts (8	3,357)	212,483	
and equivalents			_	
and equivalence	260,281	47,798	3	
Ending balance of cash	260,281	47,798	3	

SOURCE: Danaher Corporation

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Website: http://www.danaher.com/

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