Danaher Corporation Investors

DANAHER COMPLETES ACQUISITION OF CEPHEID

WASHINGTON, Nov. 4, 2016 / PRNewswire -- Danaher Corporation (NYSE: DHR) ("Danaher")

announced that today it completed its acquisition of Cepheid (NASDAQ: CPHD).

Copper Merger Sub, Inc. ("Copper"), a California corporation and an indirect wholly owned subsidiary of

Danaher, has merged into Cepheid and, as a result, Cepheid has become an indirect wholly owned

subsidiary of Danaher. In the merger, each outstanding share of Cepheid common stock was cancelled and

(except for shares held by Danaher, Copper, Cepheid and their respective subsidiaries) converted into the

right to receive \$53.00 per share in cash, without interest.

Cepheid's common stock will cease to be traded on the Nasdaq Stock Market. Detailed instructions will be

sent to former Cepheid shareholders outlining the steps to be taken to obtain the merger consideration of

\$53.00 per share in cash, without interest.

ABOUT DANAHER

Danaher is a global science and technology innovator committed to helping its customers solve complex

challenges and improving quality of life around the world. Its family of world class brands has leadership

positions in some of the most demanding and attractive industries, including health care, environmental

and industrial. With more than 20 operating companies, Danaher's globally diverse team of 59,000

associates is united by a common culture and operating system, the Danaher Business System. For more

information please visit www.danaher.com.

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FOR THOSE CEPHEID SHAREHOLDERS WHO NEED INFORMATION ABOUT RECEIVING

THEIR MERGER CONSIDERATION, CONTACT

Computershare, Inc.

Toll Free: (800) 568-3476

Outside the U.S.: +1-312-588-4991

SOURCE Danaher Corporation

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